



Natural Resources, Nuclear & Networks

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South West Water

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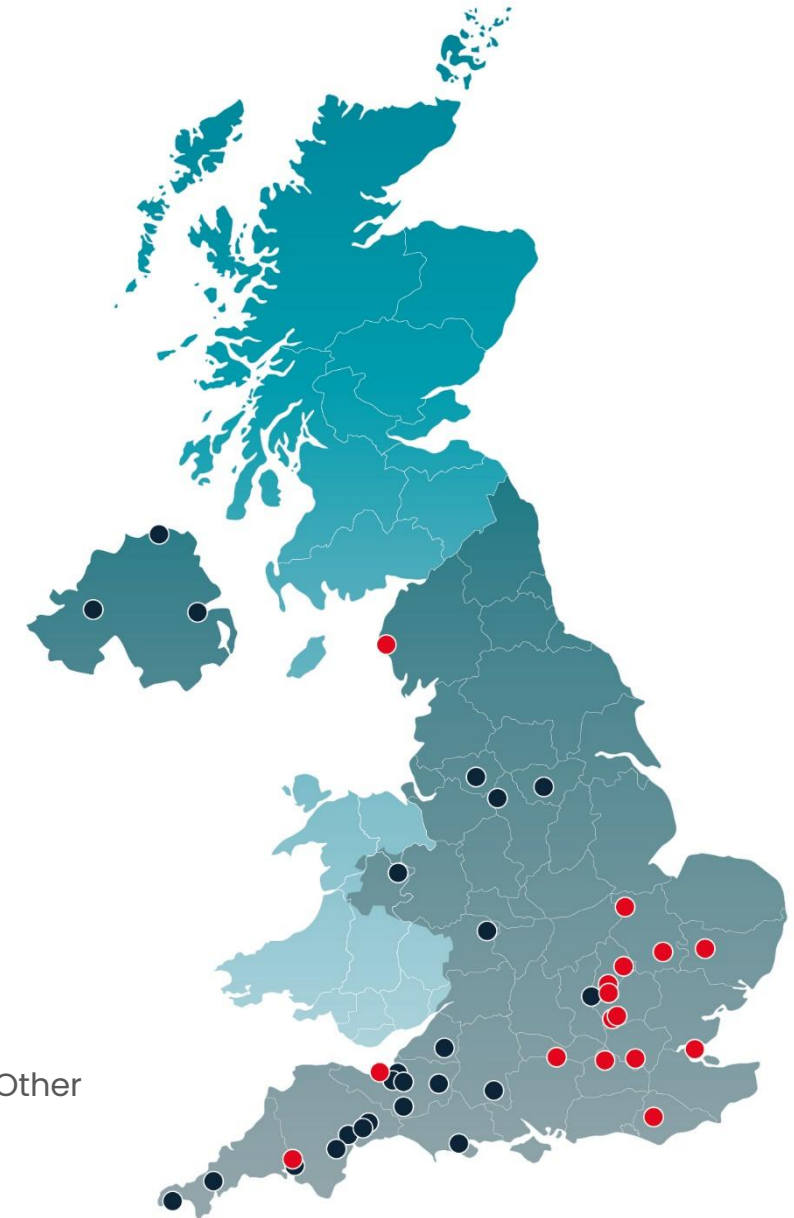
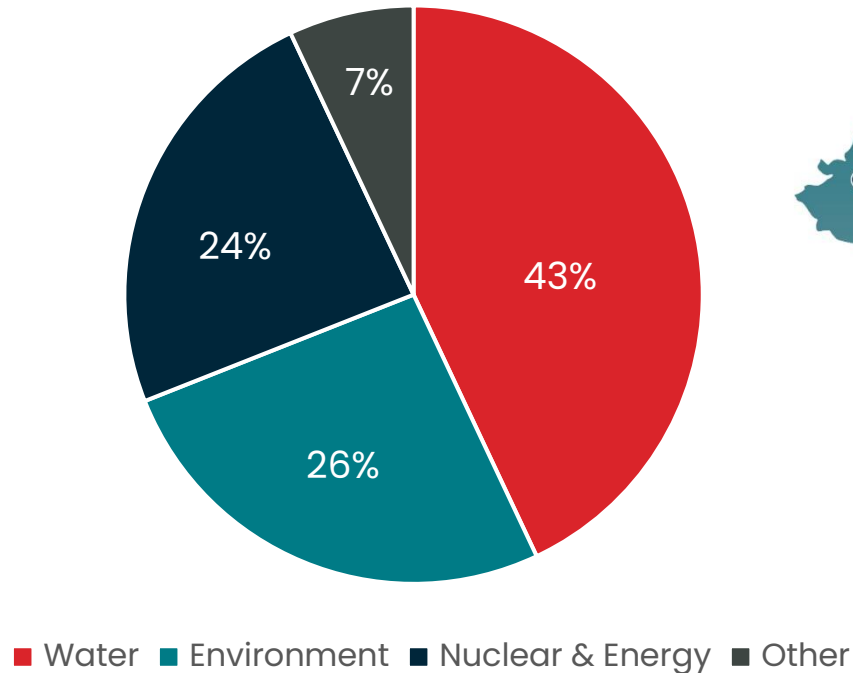
Introduction

Our purpose is to sustainably deliver essential services and major infrastructure to the UK

We are strategically positioned to respond to the future investment in **water** infrastructure, **nuclear & energy**, and **environmental** resilience

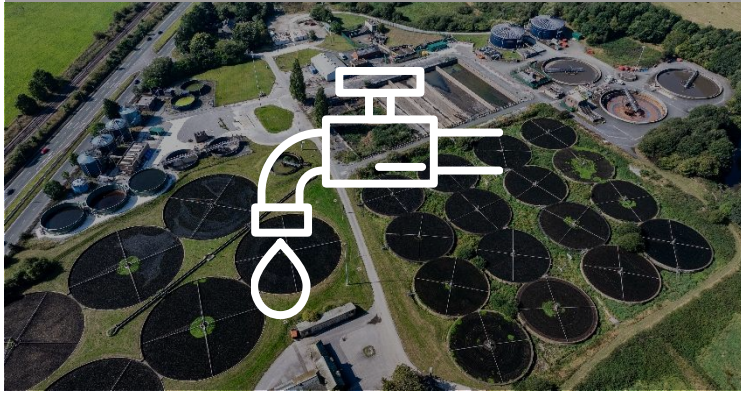
- **Water:** Market leading position working to clean up our rivers and maintain access to supplies
- **Environment:** Improving resilience to climate change through our approach to flood defence and water management projects
- **Nuclear & Energy:** A unique proposition helping to deliver net zero energy self-sufficiency, maintain national security, and be at the forefront of innovations in fusion
- Our **integrated 360 approach** delivers added value across the division and the Group (Transportation, Construction and Property)

Revenues (HY25)



Market opportunities

Water



Record investment of **£104bn** (access to £15bn of frameworks) approved by regulator Ofwat for AMP8 between 2025 and 2030

Sustained investment will be required into future AMP cycles

£24bn of further accelerated national strategic schemes

Environment

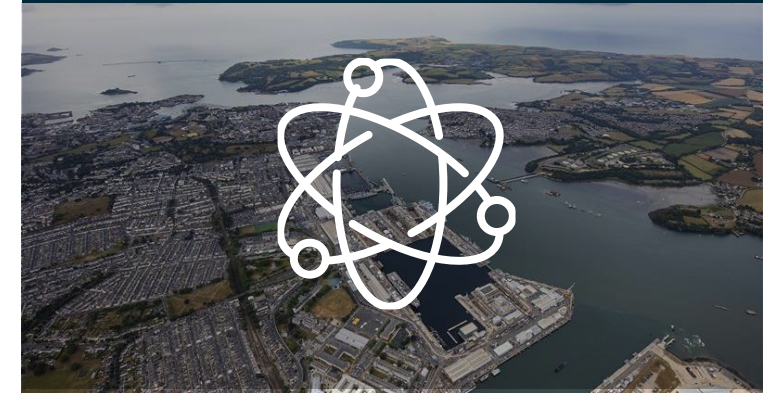


The Environment Agency has stated that **£1bn** needs to be spent **every year** for the next 50 years on flood and coastal defences

Established relationships with these key customers for 10+ years

Water management a key challenge due to population growth and climate change

Nuclear & Energy



Nuclear power generation to increase UK contribution four-fold

Defence spending to increase to **3.0% of GDP**

UK's carbon reduction objectives leading to increased renewables and grid upgrades

Our key clients































Case study: Toddbrook Reservoir

Then



*Footage used with permission from Derbyshire Constabulary

- In July 2019, **following intense rainfall** several concrete panels on the Toddbrook Reservoir dam spillway collapsed
- Around **1,500 residents evacuated from the town of Whaley Bridge** to protect them from the risk of dam failure and potential catastrophic flooding
- Worked alongside the RAF, police, fire & rescue service, Environment Agency and the Canal & River Trust, to carry out **rapid emergency repair works**
- **A billion litres of water pumped** from the reservoir to ensure safety

Case study: Toddbrook Reservoir

Now

- Kier working with **Canal & River Trust** to deliver major restoration works
- These include a new tumble bay, side weir and basin, to direct overflowing water into the River Goyt
- **£16m in social value generated** through activities including investment in local supply chains, jobs created, volunteering and donations
- Around **30,000 fish rescued** and relocated prior to works



Case study: Toddbrook Reservoir

The future

Restoring Toddbrook Reservoir



Canal &
River Trust

ARUP

- Following completion of the safety-critical construction works, several other **legacy improvements** will be made:
 - Concrete spillway grassed and a **children's play park** built at the foot of the dam
 - Toddbrook Sailing Club will be provided with a **new clubhouse and boat storage** facility
 - Bridge across the reservoir re-opened, facilitating a **safe walking route** from one side to the other

Natural Resources, Nuclear & Networks – summary



1

A market leading position in Water with access to c.£15bn of Frameworks



2

Unique approach to all things **Water**, with extensive reach into **transferable skills** and **knowledge**



3

Resources and **expertise** to deliver **major infrastructure** in **Nuclear** licensed environments

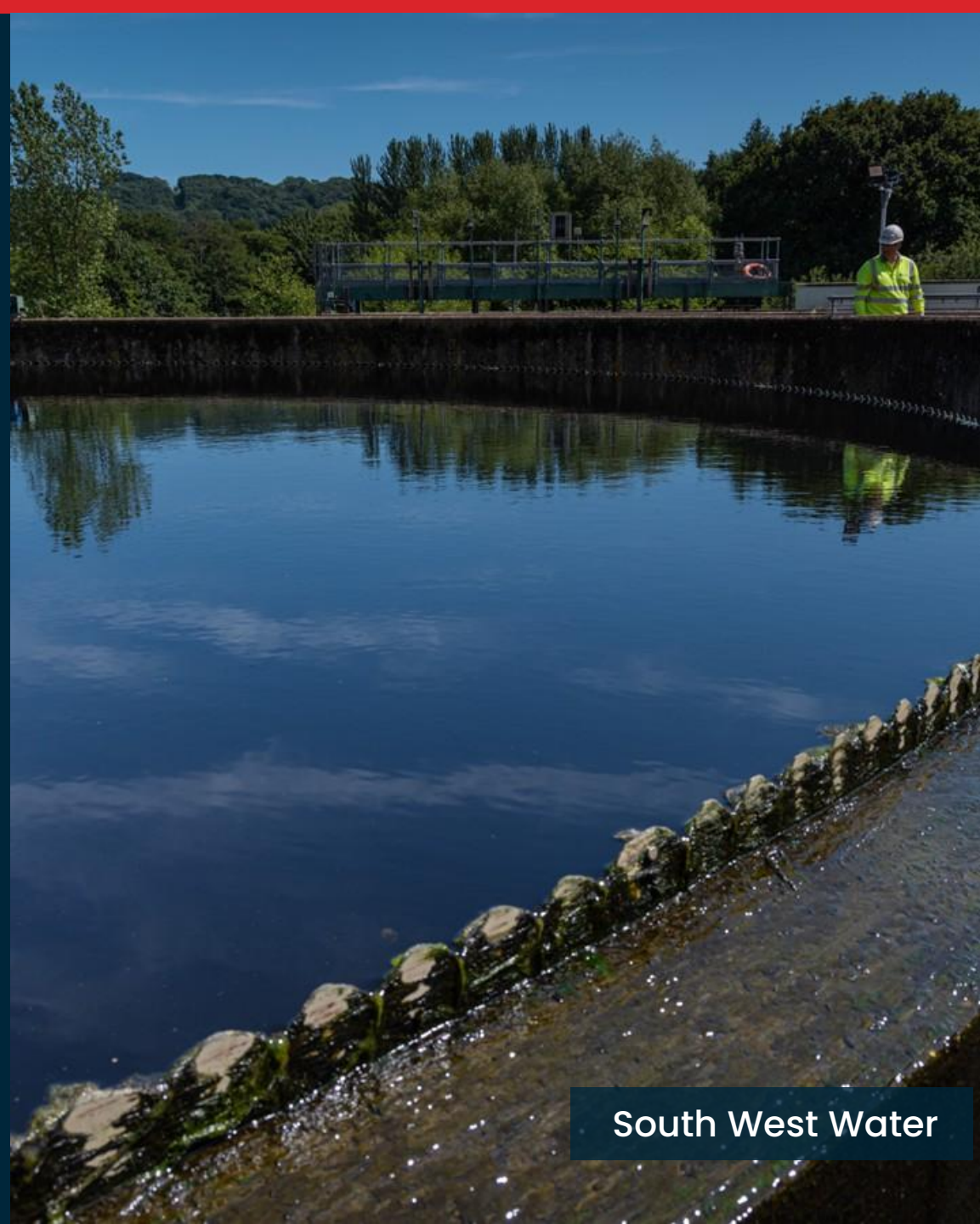


4

Well positioned for **sustainable growth** in **highly funded sectors**, placing **sustainability** at the forefront of everything we do



Q&A



South West Water